

Presentation to the Maryland Higher Education Commission

Senior Vice Chancellor for Academic and Student Affairs

Joann Boughman

Vice Chancellor for Administration and Finance

Ellen Herbst



September 22, 2021

Operating & Capital Budget Overview

- USM Contributions to Maryland and FY 2023 Priorities
- Coronavirus Update
- Operating Budget
- Capital Budget

USM Contributions to Maryland

- Student Access & Success
 - 170,000 Students Enrolled
 - 43,000 Degrees Awarded Annually
 - 71% Avg 6-yr Graduation Rate for First-time Undergraduates
 - 87% Avg 2-yr Retention Rate
 - 38,000 Transfers Enroll Annually
- Advanced Workforce Development
 - 12,000 STEM Graduates
 - 7,000+ Computer Science, IT, Cyber Grads
 - 2,000+ Engineers
- Research, Innovation, Job Creation
 - \$1.4 Billion in R&D Attracted Annually
 - 600+ New Companies Created/Facilitated (Since 2011)
- Health and Quality of Life for Maryland Citizens
 - 1,300 Nurses, 1,500 New Teachers, 160 Medical Doctors produced annually

USM Contributions (cont.)

- Continue momentum toward Maryland's 55% goal
 - Increase number of bachelor's degrees awarded annually (up by 46% or 8,800 since FY09)
 - Use developing technology to improve student success
 - Expand access to underserved regions/populations
 - Improve affordability through strategic use of aid
- Continued partnership between UMD and UMB in Research
 - One joint vice president overseeing research for both universities
 - R&D expenditures of over \$1B (up over 26% since FY 09)
 - UMD-UMB catapults to top 10 NSF research ranking among publics
 - Enhanced national and international reputation

USM's Current Focus

- Covid-19 Pandemic
 - Return to Campus
 - Testing and Research
- Short-, Mid-, & Long-Term Strategic Planning, with focus areas
 - Diversity, Equity & Inclusion — including BOR's Framework for addressing Racial Equity and Justice
 - Access, Affordability & Student Achievement
 - Workforce and Economic Development
 - Research and Impact
 - Academic Excellence & Innovation

Coronavirus Update

COVID Update

Fall 2021

- Vaccination compliance rates very high (94-98% at most institutions)
- Weekly testing for all unvaccinated (most campuses twice weekly)
- More frequent testing for higher risk populations such as athletes
- Symptom monitoring continues on some campuses
- Mandatory masking indoors (including sports venues)
- Monitoring of event sizes
- First week(s) on campus positivity rate below 1%

Leading the State of Maryland

- Maryland's Public Health Response
- Processing COVID Tests for Universities and the State of Maryland
- Working with pre-K and K-12 teachers to prepare for remote teaching and curriculum redesign
 - Maryland Center for Computing Education (MCCE)
 - Hosted webinars and workshops to support teachers as they pivoted to remote learning
 - Worked with MSDE & local school districts to build local expertise by modeling good practices for online professional development (PD)

Academic Rigor and Flexibility

- Commitment to high-quality instruction
- Creating new learning assessment methods for a remote environment
- Accommodating student needs in assignment and course completion deadlines

Enrollment Outlook

- Enrollment stable overall but student mix changed
 - In-State/Out-of-state
 - Graduate enrollment from foreign countries
 - On-campus residential versus commuting versus online
 - Some decreases and some rebounds at residential campuses
- Managing campus density
 - Prioritizing lab courses and in-person training
 - Engaging new students
- Remote learning
 - Faculty Training
 - Ensuring quality and rigor
 - Opportunities for near-completers and working adults

Continuing Research

- Priority for on-campus research
- Some of the first staff and faculty to return to campus
- Includes COVID-19 related research

The Operating Budget

Financial Impact of Covid & Federal Relief Funding

FY20 – FY22 estimated

(\$ in millions)

- Revenue shortfalls & increased Covid costs (\$1,015.3)

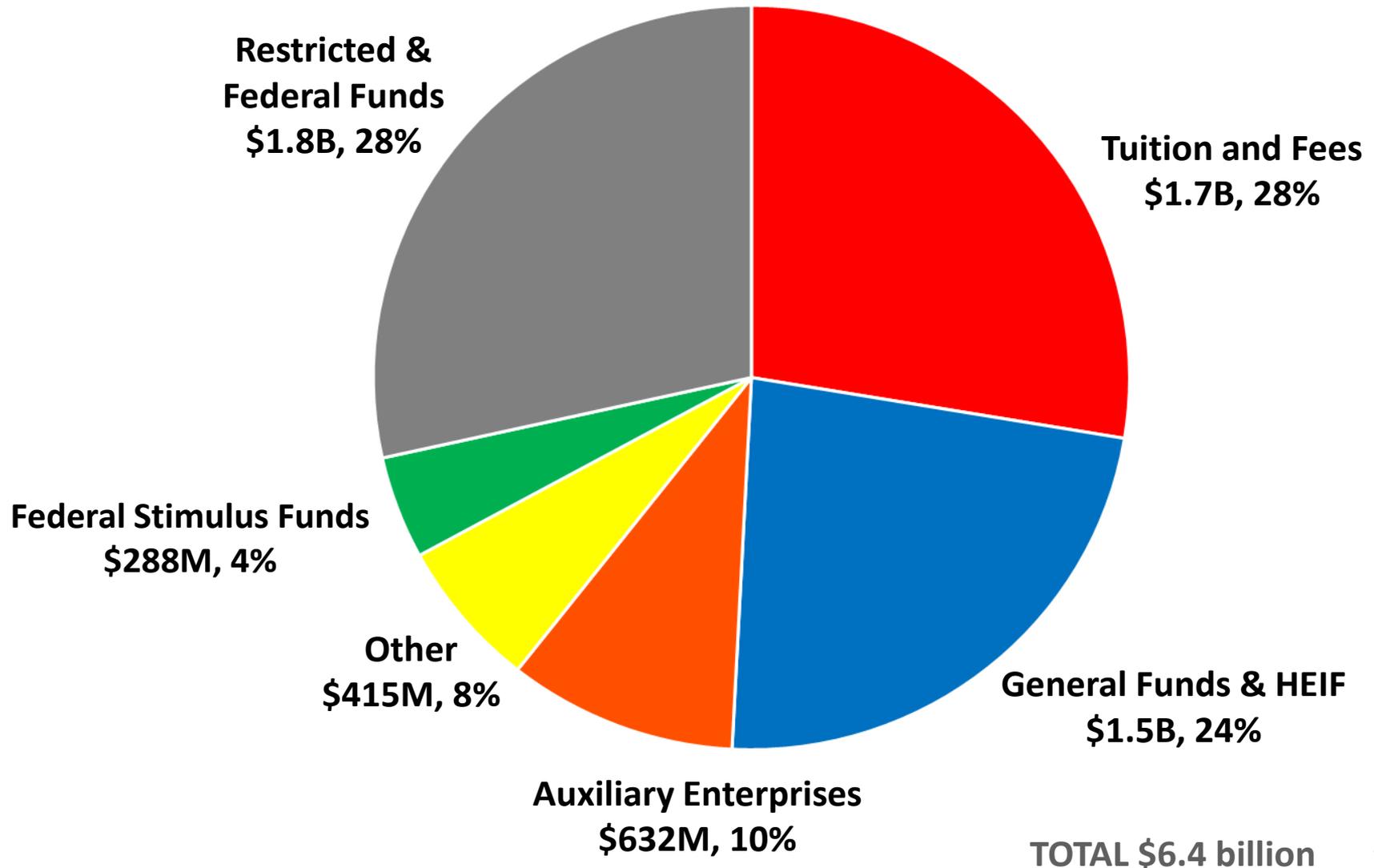
- Relief Stimulus funds available for revenue shortfalls & applicable Covid expenses:
 - Federal & State CARES Act Offsets \$116.1
 - HEERF II (Institutional) 94.6
 - HEERF III/American Rescue Plan (Institutional) 116.3
 - Minority Serving Relief funds 112.2

- Estimated Federal Relief Funding \$439.2

- Remaining deficit after Relief stimulus funds (\$576.1)

Note: Does not include federal relief funds for student aid

FY 2022 Working Budget



FY 2023 USM Funding Priorities:

1. Full funding of the Current Services Budget:

- Costs include:

New facilities operating

Financial aid

Facilities renewal

Salary & Fringe benefit adjustments

Institutional specific items

2. Restoration of State funding reductions

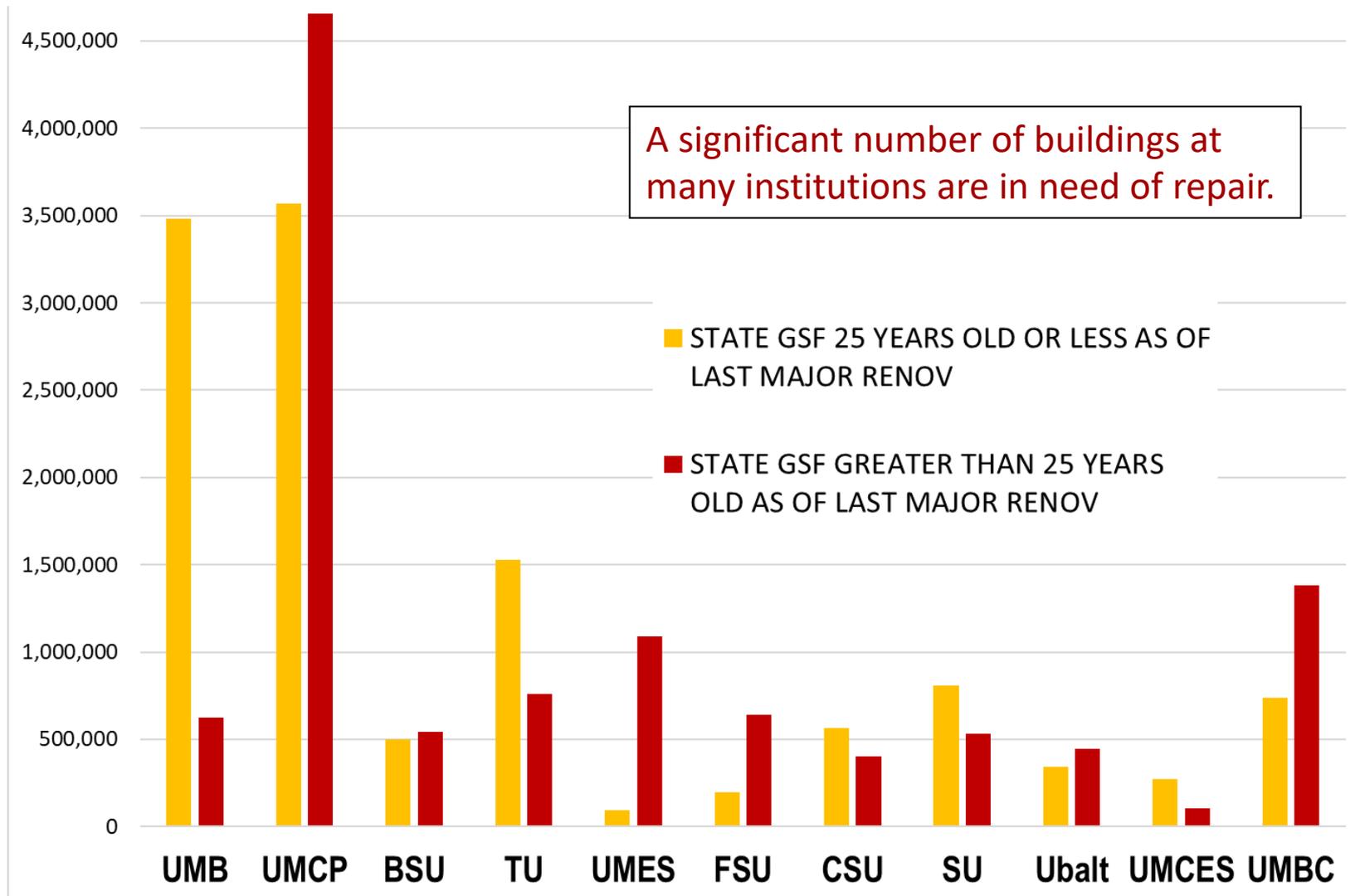
The Capital Budget

The Last Two Years Have Been Unique

- Fiscal constraints due to Covid-19 pandemic
- Escalation and uncertainty in construction market
- Student safety and health remain our top priority
 - Particularly as in-person instruction resumes
- Future plans will also be refocused:
 - Maintenance and repair needs continue
 - Enhanced flexibility and advanced technology
 - Expansion of research and health care programs
- Board of Regents request is consistent with these priorities.

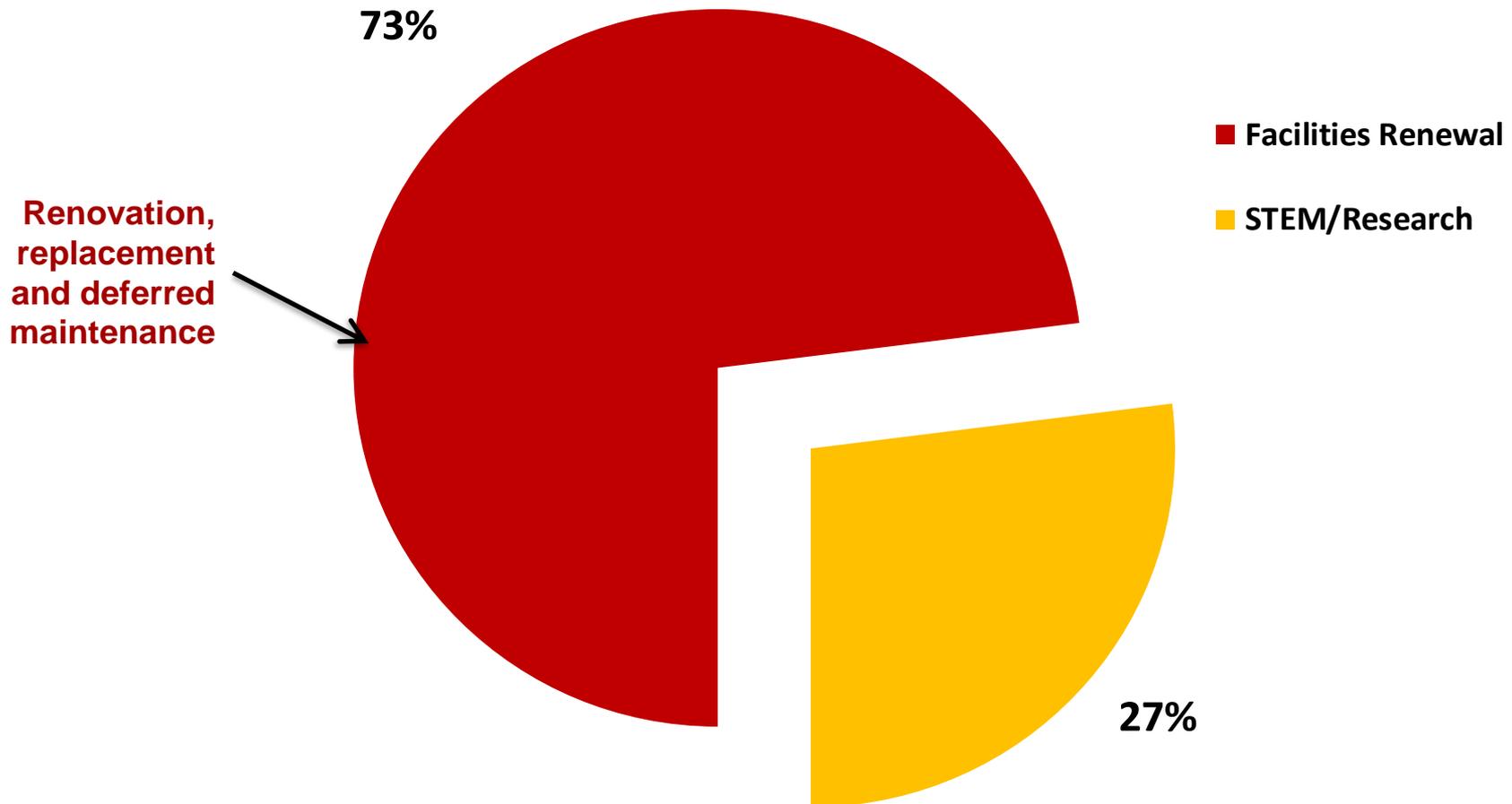
Board Priorities: Renovation, Maintenance, Replacement

Age of Campus Buildings by Institution



Rebuild:

Five Year capital requests by the Board of Regents underscore need for renovation and repair



Post-COVID Facilities: Looking Forward

- **Near term: Continued attention to**
 - Adaptability to physical distancing for safety if needed
 - More effective HVAC
 - Enhanced flexibility of use
 - Easily sanitized finishes and “touch free” options
- **Longer term: Need for capital support will continue**
 - Continued maintenance and repair needs
 - Investment in USM programs provides economic benefit
 - Construction activity helps sustain the State’s economic recovery
- **Again, all reflected in Board of Regents CIP request**

Thank you